An Australian Government Initiative

Regional Development Australia
Central and Western Queensland

Regional Development Australia Central & Western Queensland (RDACWQ)

2025-2026 Annual Business Plan & Budget

REGIONAL DEVELOPMENT AUSTRALIA CHARTER

The Albanese Government's vision for regional Australia is one of strong, connected regions that shape our economic growth and wellbeing; are resilient and responsive to economic and environmental shocks; are inclusive, vibrant and diverse. Regions that our First Nations people have every opportunity to engage in and shape, and where people, businesses and investments thrive.

Regional Development Australia Committees (RDAs) are critical to the delivery of this vision, including supporting the successful implementation of the Australian Government's Regional Investment Framework (RIF), which will guide a more coordinated approach to regional development, underpinned by local engagement.

RDAs play a role in helping to drive economic growth, innovation and entrepreneurship in regions through facilitating investment in community, industry and the environment. RDAs assist to bridge the regional development gaps in regions by working with a broad range of stakeholders across sectors and supporting the delivery of identified Australian Government strategic priorities.

As representatives of their local communities, RDAs will:

- focus their activities and strategy on delivery of the RIF in their region, including investment in people, places, services, and industries and local economies
- support regional stakeholders, including local government and the not-for-profit-sector, to seek grant opportunities that advance strategic regional priorities
- support decarbonisation efforts and the transformation to a net zero economy and enable regional linkages between sectors to achieve these aims
- build the evidence for economic development, including innovation and diversification strategies
- facilitate meaningful engagement across the three levels of government to ensure investments deliver better outcomes for regions, and
- contribute relevant data and local intelligence to support the evidence base to inform regional development strategies, program design and policy responses.

RDAs use their local, cross-sector expertise and regional voice to:

- collaborate with integrity, transparency, respect and accountability
- engage with diverse communities, especially First Nations People
- support the Government's ambition of 'no one held back and no one left behind', and
- support gender equality opportunities in their regions.

Minister for Regional Development, Local Government and Territories

28 July 2023

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Executive Summary

The Central and Western Queensland's strengths and diversity were highlighted throughout 2024-2025 and will continue throughout 2025-2026, as predicted by price and production trends in the regions key industries.

Inflation has lessened interest rates have begun to lower, local property prices remained strong, rental vacancies remained low, and unemployment decreased (with the state average increasing.)

While the Central and Western Queensland region remains in a strong position, it is not without its challenges, including housing shortages, delays in Beef Road funding, attraction and retention of skilled workers, lower movement through the region's cattle saleyards, and a need for continued infrastructure investment across the region.

The announcement of the over $7B in funding for improvements to the Bruce highway, although long overdue, is welcome and, once realised will contribute to the region's economic growth.

Moving into 2025-2026, RDACWQ will continue to focus on key nation building projects including extension of Inland Rail to the Port of Gladstone and attraction of Australian Defence Industry projects to the region.

In April 2025, I was appointed as the Chair of RDACWQ. A continuing focus in the upcoming financial year will be to establish and maintain fruitful working relationships with each of our Councils, including RAPAD and CQROC.

John Anderson, Chair, RDACWQ

Date: 25 June 2025

Committee Member details

Position	Name	Mobile phone	Email	Current Term Start Date	Current Term End Date
Chair	John Anderson	0437 534 516	chair@rdacwq.com.au	01/04/2025	30/06/2027
Deputy Chair	Andrew Martin	0427 574 114	mayor@btrc.qld.gov.au	31/08/2018	30/09/2025
Secretary	Robert Gibb	0428 189 939	Robert.a.gobb@outlook.com	11/07/2020	30/09/2025
Treasurer	John Lever	0407 623 170	johnlever@koorana.com.au	01/01/2015	30/09/2025
Member	Neville Ferrier	0418 371 373	mayor@banana.qld.gov.au	01/03/2015	30/09/2025
Member	David Arnold	0428 583 301	ceo@rapad.com.au	31/08/2018	30/09/2025
Member	Bronwyn Roberts	0439 126 106	bronwyn@brruralbusiness.com	01/08/2022	30/06/2025
Member	Kim Harrington	0437 443 069	Kim.harrington1007@gmail.com	28/05/2024	30/09/2025
Member	Garry Scanlan	0409 575 243	Garry.scanlan63@gmail.com	28/05/2024	30/09/2025

Strategic context and regional priorities

As identified in the RDACWQ Strategic Plan the following items are the major economic influences for the region in 2025/26:

1. **Global Decarbonation**
    a. Hydrogen Industry Development
    b. New Economy Minerals and Metals
    c. Supporting Global Emissions Reduction with CQ Coal

Needs – Job transition/replacement/creation, Workforce attraction/creation.
Potential Impact of external influences – Could be significantly impacted by changes in Australian and/or foreign government policies.
Regional Investment Framework – Investing in Industries and Local Economies.

Short Term Outcomes	**Medium Term Outcomes**	**Long Term Outcomes**
Advocacy for policy framework to promote development of new industries.	Increased Green Hydrogen Manufacturing in Central and Western Queensland.	Manufacturing jobs growth/new industries for value add of minerals.

2. **Developing Northern Australia**
    a. Developing Water Resources
    b. Improving Regional Supply Chains and Connectivity
    c. Supporting Liveable Communities

Needs – Water security, Job transition/replacement/creation, Workforce attraction/creation housing, medical services, connectivity, aged care.
Potential Impact of external influences – Australian government focus/prioritisation of otherwise of Northern Australia will be help or otherwise.
Regional Investment Framework – Investing in Places.

Short Term Outcomes	**Medium Term Outcomes**	**Long Term Outcomes**
Provision of evidence to support policy making.	Improvement in meeting needs identified above.	Further improvement in meeting needs identified above.

3. **Defence and Regional Security**
    a. Lowering the cost of Capability Deployment
    b. Improving Capability Through Force Posture
    c. Supporting Sovereign Manufacturing Capability

Needs – Job creation to replace drop off in coal related jobs.
Potential Impact of external influences – Geo-political uncertainty provides opportunity for region.
Regional Investment Framework – Investing in Industries and Local Economies.

Short Term Outcomes	**Medium Term Outcomes**	**Long Term Outcomes**
Provision of evidence to support policy & private decision making.	Increased Australian Defence Force and private contractor presence in CWQ.	Further increased Australian Defence Force and private contractor presence in CWQ.

4. **Technological Change**
    a. Developing Centres of Excellence
    b. Manufacturing Opportunities
    c. New Jobs in Existing Industries

Needs – Job creation to replace drop off in coal related jobs. New manufacturing industries sited regionally.
Potential Impact of external influences – Significant challenges from external/competing forces, e.g. re capital and labour.
Regional Investment Framework – Investing in Services, Industries and Local Economies.

Short Term Outcomes	**Medium Term Outcomes**	**Long Term Outcomes**
Provision of evidence to support policy & private decision making.	Development of new manufacturing and jobs in region.	Further development of new manufacturing and jobs in region.

5. **Ageing of the Region's Population**
    a. Providing More Quality Aged-Care Services
    b. Developing Age-Friendly Communities

Needs – Increased workforce and aged care facilities.
Potential Impact of external influences – Ageing population is helping. Government policy changes have big impact.
Regional Investment Framework – Investing in Services.

Short Term Outcomes	**Medium Term Outcomes**	**Long Term Outcomes**
Provision of evidence to support policy & private decision making.	More, and better quality, aged care options in region.	All residents can live how they want as they age.

Annual Work Plan

Global Decarbonation	**Activities to be completed in the year ahead:** Advocacy for policy framework to promote development of new industries.
	Link to Outcomes and Performance Indicators: Collaborate to foster growth of Green Hydrogen Industry in Central Western Queensland. Renewable Energy Readiness Assessment.
	Rational of this focus: Central Queensland produces 57% of all baseload generation capacity in Queensland. Central Queensland produces 32.6% of all coal exported in Queensland (2019-20 figures.) Green Hydrogen opportunities exist within Central Queensland. Central Queensland is positioned to make change.
	Rational if not currently relevant to RDACWQ: n/a
	Role of RDACWQ: Support.

Developing Northern Australia	**Activities to be completed in the year ahead:** Provision of evidence to support policy making.
	Link to Outcomes and Performance Indicators: Developing Northern Australia remains a priority of RDACWQ, however is not set as a separate outcome or performance indicator in 2024/2025.
	Rational of this focus: Developing Northern Australia will continue with RDACWQ being an active part of the Norther RDA Alliance. As RDACWQ falls within Northern Australia, it goes without saying that RDACWQ will contribute to the work priorities identified by the Northern RDA Alliance.
	Rational if not currently relevant to RDACWQ: n/a
	Role of RDACWQ: Partnership.

Defence and Regional Security	**Activities to be completed in the year ahead:** Provision of evidence to support policy & private decision making.
	Link to Outcomes and Performance Indicators: Apply for Regional Economic Futures Fund grant. Build detailed business case(s) for Defence Industry attraction. Maintain working relationships with CQROC.
	Rational of this focus: This item has the capacity to develop and attract a new industry and workforce to the region, thereby supporting the diversification of the Central Queensland economy.
	Rational if not currently relevant to RDACWQ: n/a
	Role of RDACWQ: Support and Lead.

Technological Change	**Activities to be completed in the year ahead:** Provision of evidence to support policy & private decision making to facilitate Developing Centres of Excellence, Manufacturing Opportunities, and New Jobs in Existing Industries.
	Link to Outcomes and Performance Indicators: This item is not directly shown in the outcomes and performance indicators table. While it remains relevant for the region, RDACWQ's role will be in a support capacity, therefore not included in the outcomes and performance table.
	Rational of this focus: This item is essential for existing industry to stay up to date, or even lead, technological advances across industry and agriculture.
	Rational if not currently relevant to RDACWQ: n/a
	Role of RDACWQ: Support.

Ageing of the Region's Population	**Activities to be completed in the year ahead:** Provision of evidence to support policy & private decision making.
	Link to Outcomes and Performance Indicators: This item is not directly shown in the outcomes and performance indicators table. While it remains relevant for the region, RDACWQ's role will be in a support capacity, therefore not included in the outcomes and performance table. In addition, many Council's, not for profits and private businesses are taking leading rolls in addressing the aging population. RDACWQ is positioned to support the organisations taking this lead.
	Rational of this focus: Aging in place remains topical across Central Queensland.
	Rational if not currently relevant to RDACWQ: n/a
	Role of RDACWQ: Support.

Summary of top 5 strategic priorities for the upcoming year

1. Facilitate regional economic development outcomes, investment, local procurement and jobs
2. Promote greater regional engagement with Australian Government policies, grant programs and research.
3. Improve regional policy making by providing intelligence and evidence-based advice to Governments on regional development issues and opportunities.
4. Work with other RDA Committees, all levels of Government and the private sector to realise the full economic potential of Central and Western Queensland.
5. Advocate for priority projects that will facilitate economic growth by working with key economic stakeholders.

Summary of top 5 business activities for the upcoming year

1. Advocate for projects identified in the RDACWQ Regional Strategic Plan.
2. Advocate to securing funding for the Inland Rail to the Port of Gladstone.
3. Advocate to secure funding for Defence & Defence Industry opportunities identified in the CQROC/RDACWQ Defence Industry attraction collaboration document.
4. Provide advice to project proponents to facilitate the growth and diversification of the region's economy.
5. Coordinate with various stakeholders to develop an infrastructure snapshot and related workforce coping strategies.

Communications Strategy

RDACWQ has a Communication Strategy that identifies the relationships between its stakeholders and itself and how it intends to engage with its various stakeholders. As RDACWQ has separated its stakeholders into four categories and has communication and engagement guidelines for each category, as outlined in the RDACWQ Communication Strategy.

- Tier One Stakeholders are considered regional decision makers – RDACWQ intends to strengthen this relationship to provide trusted advice to decision makers. The desired outcome from communicating with this tier is to create open, clear and trusted two-way communication.

  RDACWQ will provide tier one stakeholders with updates on relevant topics to ensure they remain informed on RDACWQ activities and projects happening within the region. When appropriate, RDACWQ will prepare and deliver project briefs to stakeholders prior to seeking support or approval for projects/funding. In turn, it is hoped RDACWQ will build stronger relationships with decision makers and open up two-way communication.

  Tier One stakeholders are invited to subscribe to RDACWQ's monthly e-newsletter and follow RDACWQ's social media feeds.

  RDACWQ will meet in person with tier one stakeholders when relevant to discuss regional projects and priorities, and to advocate for support for projects. It is anticipated that by continually providing regional insights to tier one stakeholders RDACWQ will be seen as more approachable and active in achieving outcomes.

- Tier Two Stakeholders are considered regional implementors of RDACWQ's priority areas – RDACWQ intends to build strong working relationships with this stakeholder group to implement priority projects across the region. The desired outcome with tier two stakeholders is about trusted and productive working relationships to deliver outcomes to the region.

  It is anticipated the main communications strategy for interacting with tier two stakeholders will be in person meetings, telephone conversations and email communication. Tier two stakeholders are implementers and have a more detailed approach to achieving outcomes. While these relationships will be essential for achieving outcomes the day-to-day communications will generally be in a less formal manner.

  Tier Two stakeholders are invited to subscribe to RDACWQs monthly e-newsletter and follow RDACWQ's social media feeds.

  RDACWQ will engage with tier two stakeholders frequently to assist in implementing outcomes. In addition to implementation tier two stakeholders will be a key consultative group for RDACWQ to obtain regional knowledge and details of projects RDACWQ may not have been involved in previously that are now becoming a priority for RDACWQ.

RDACWQ will work with tier two stakeholders to undertake relevant community engagement (such as surveys or forums) to assist in identifying regional priorities and to implement actions to achieve outcomes.

- Tier Three Stakeholders are considered regional implementors of broader economic outcomes that are not the priority of RDACWQ. RDACWQ intends to continue working relationships with this stakeholder group and provide support where appropriate and RDACWQ has resources available. RDACWQ aims to maintain working relationships with these stakeholders and provide support as appropriate on a case-by-case basis.

  RDACWQ will provide letters of support for tier three stakeholders seeking funding from either private or public funds.

  Tier Two stakeholders are invited to subscribe to RDACWQ's monthly e-newsletter and follow RDACWQ's social media feeds.

  RDACWQs engagement levels with tier three stakeholders will be on a case by case basis dependant on the availability of RDACWQ staff resources and projected project outcomes.

  Tier three stakeholders will be invited to participate in RDACWQ community engagement activities where relevant links apply.

- Tier Four Stakeholders are considered its broader audience, namely the public and media outlets.

  Tier Four stakeholders are invited to subscribe to RDACWQs monthly e-newsletter and follow RDACWQ's social media feeds.

  Content within the RDACWQ newsletter is intended to provide information relevant to economic development and share information and resources that tier four stakeholders may find interesting.

  RDACWQ will provide media released to media outlets to promote RDACWQ achievements.

2025-2026 3.A.1 OUTCOMES AND PERFORMANCE INDICATORS TABLE

Outcome 1: Facilitate regional economic development outcomes, through investment in: · Skills and local leadership · Opportunities for First Nations people · Infrastructure · Connectivity · Decarbonisation · Industry growth.				
PART 1 – FOR THE ANNUAL BUSINESS PLAN				
What will we do? • Dot-point the activities you plan to undertake to meet Outcome 1.	**Initiative type**: • Skills and local leadership • Opportunities for First Nations People • Infrastructure • Connectivity • Decarbonisation and/or • Industry Growth.	**RDA's anticipated role:** • Lead/championed – heavily involved with the outcome • Contributed to – moderately involved with the outcome • Otherwise assisted – marginally involved with the outcome.	**Timeframe of activity:** • Estimated start and end date of each activity.	**Expected outcomes** • How does the activity align with your top 5 strategic priorities? • What do you expect to come from this activity? • How will this outcome benefit the RDA and region? • Estimated percentage of budget allocated to activity • Provide measurable expected outcomes.
Strategic Priority 1 – Advocate for projects identified in the RDACWQ Regional Strategic Plan				
Activity 1.1: Collaborate to foster growth of Green Hydrogen Industry in CWQ	Industry Growth	Contribute to – RDACWQ is a member of various CQ Hydrogen stakeholder groups and will be contributing to the development of green hydrogen production through these groups, thereby developing new industry within the region.	Ongoing throughout 25/26	Increased development of Green Hydrogen production & related industry in CWQ
Activity 1.2: Support Local Councils in Renewables projects	Skills and Local Leadership. Industry Growth	Contribute to – Provide input to Councils dealing with Renewables project proponents.	Ongoing throughout 25/26	Local councils better able to ensure genuine, lasting community benefits derived from new renewables projects.
Strategic Priority 2 – Advocate to secure funding for Inland Rail to connect to the Port of Gladstone				
Activity 2.1: Advocate with new State Government re Inland Rail	Infrastructure. Decarbonisation. Industry Growth	Lead – Advocate and provide support around the Inland Rail project to decision makers and departments within the Queensland Government. Ensure this nation building project remains relevant to decision makers.	Ongoing throughout 25/26	Decision made to build rail link – Approval granted by the Queensland Government in the next 3 years to extend construction of Inland Rail to the Port of Gladstone.

Activity 2.2: Maintain partnerships with CQROC councils	Infrastructure. Decarbonisation. Industry Growth	Lead – Coordinate the Inland Rail working group to ensure all stakeholders have access to the most relevant and current data and to ensure the messages being sent to decision makers are consistent.	Ongoing throughout 25/26	United voice with CQROC and its Councils to advocate for the Inland Rail project, ensuring the message is not diluted and the project remains at the front of the minds of decision makers in the Queensland Government.
Activity 2.3: Work with project proponent to update Economic Analysis	Infrastructure. Decarbonisation. Industry Growth	Contribute to – Engage consultant to reexamine and update existing economic benefits study.	Begin late 2025	Up to date evidence showing costs and benefits of connecting Inland rail to the Port of Gladstone.
Strategic Priority 3 - Advocate to secure funding for Defence & Defence Industry opportunities identified in the CQROC/RDACWQ Defence Industry attraction collaboration document.				
Activity 3.1: Build detailed business case(s) for Defence Industry attraction	Industry Growth	Contribute to – as part of the Central to Defence Working group provide advice and act as a liaison between regional contacts and defence decision makers.	Ongoing throughout 25/26	Finalised business case. Due late 2026
Activity 3.2: Maintain working relationships with CQROC	Industry Growth	Lead – Monitor and coordinate the progress of the Central to Defence Working group to ensure all stakeholders have access to the most relevant and current information and to ensure the messages being sent to decision makers are consistent.	Ongoing throughout 25/26	United voice with CQROC and its Councils to continue planning and advocating for a defence industry precinct within CWQ. Working collaboratively to ensure the message is not diluted and the project remains at the front of the minds of decision makers in the Australian Government, Australian Defence Force and Defence Industry Primes.

Outcome 2: Support regional stakeholders, including local government and the not-for-profit-sector, to seek grant opportunities that advance strategic regional priorities.	
PART 1 – FOR THE ANNUAL BUSINESS PLAN	

What will we do?
• Dot point the activities you plan to undertake to meet Outcome 2, e.g.:
  ○ Drafting applications
  ○ Providing letters of support for grant/funding applications
  ○ Reviewing submissions
  ○ Helping with application submissions
  ○ Providing guidance on application processes.
	Expected outcomes
	• How does the activity align with your top 5 strategic priorities?
	• What are the expected outcomes this activity?
	• How will they benefit the RDA and region?
	• Provide details of where you will support awareness raising and/or engagement with grant opportunities and the preparation of grant applications.

Strategic Priority 4 - Provide advice to project proponents to facilitate the growth and diversification of the region's economy.	
Activity 4.1: Provide evidence and advice as requested	Lead – Provide advice and appropriate support to project proponents to ensure projects are ready for funding and strong applications are prepared. Ongoing throughout 25/26. Outcome - Project proponents able to make better decisions and stronger funding applications.

Outcome 3: Contribute to, and where appropriate, drive local economic development planning and strategy development.	
PART 1 – FOR THE ANNUAL BUSINESS PLAN	

What will we do?
• Dot point the activities you plan to undertake to meet Outcome 3, e.g.:
  ○ The development of local plans and strategies, specifying the lead stakeholders
  ○ Other activities you anticipate supporting to drive regional economic development
  ○ Plans to facilitate or be a member of local leadership groups/forums and/or any other assistance you provide.
	Expected outcomes
	• How does the activity align with your top 5 strategic priorities?
	• What are the expected outcomes this activity?
	• How will they benefit the RDA and region?

Strategic Priority 5 – Co-ordinate with various stakeholders to develop an Infrastructure pipeline report and related regional Workforce coping strategies	
Activity 5.1: Partner with QLD Government departments	Contribute to – provide contacts and data to the development for the Infrastructure Snapshot to identify the gaps and strengths of CWQ. Likewise support as necessary the development of Workforce Coping Strategies to develop strategies to fill gaps and leverage benefits of the region. Begin July 2025. Outcome - Development of a Cumulative Economic Impact analysis.

Outcome 4: Contribute relevant data and local intelligence to support the evidence base to inform regional development strategies, program design and policy responses.	
PART 1 – FOR THE ANNUAL BUSINESS PLAN	

What will we do?
• Dot point the activities you plan to undertake to meet Outcome 4. Outline the nature of the data and local intelligence you intend to provide to the Australian Government e.g.:
  ○ Online or in-person briefings
  ○ Meetings with Members of Parliament
  ○ Submissions to Parliamentary enquiries
  ○ Participating in departmental surveys and submissions
  ○ Additional contributions of local information as appropriate.
	Expected outcomes
	• How does the activity align with your top 5 strategic priorities?
	• What are the expected outcomes from this activity?
	• How will this outcome benefit the RDA and region?

Strategic Priority 5 – Co-ordinate with various stakeholders to develop an Infrastructure pipeline report and related regional Workforce coping strategies	
Activity 5.2 – Audit of Food and Fibre Production in CWQ	Lead – update existing report with new data (once available) to highlight the strengths of the food and fibre industry within CWQ, and attract investment. Begin early 2026. Outcome - Updated CWQ Food and Fibre Report to include new data from the 2025 Agricultural Census.

2025-2026 BUDGET

Attachment 3.B - Annual Budget and Annual Audited Accounts reporting template

RDA name:	Regional Development Australia Central & Western Qld Inc

This template is to be completed for the business plan (budget figures only) and the audited accounts (inclusion of actual amounts). Dates should be amended as required for the appropriate financial year.

Committees are only required to acquit RDA program funding.

The budget figures should not change once the business plan has been accepted. See BPG clause 3.2 and FA clause 6.11 for exceptions.

Please round all figures to the nearest dollar.

GST exclusive amounts	**RDA program funding (incl. all $ in FA and schedules)**		
	Budget 1 July 2025 to 30 June 2026		**Actual to 30 June 2025**
Income			
Surplus funding carried forward from previous financial year	$75,773		$34,228
Funding for this period	$389,847	(1)	$382,377
Interest on Commonwealth funds	$6,000		$7,631
Supplementary funding (if any) #			
[Other category as required]			
[Other category as required]			
[Other category as required]			
Total RDA program income (A)	$471,620		$424,236
Employee salaries	$271,240		$233,253
Employee entitlements	$27,020		$20,033
Other employee expenses	$5,200		$3,968
Office lease and outgoings	$14,400		$13,113
Vehicle costs			
Operational	$100,560		$30,862
Financial, legal and professional	$24,200		$24,239
Marketing	$10,000		$9,608
Asset acquisition			
Committee costs	$19,000		$13,427
Supplementary funding (if any)			
[Other category as required]			
[Other category as required]			
[Other category as required]			
Total RDA program funding expenditure (B)	$471,620		$348,503
Surplus / Deficit of RDA program funding (A - B)	$0	(2)	$75,733
If surplus, percentage of RDA program funding unspent = (2) / (1) * 100 (See **Note 1**, below)			**19.8%**

Examples of supplementary funding provided by the Australian Government include funding for professional coaching and or for the development of a strategic regional plan.

^ The department recognises that there may be no allocation against some items, as the Committee may pay for these utilising funding from other sources. Please use the [Other category as required] row as needed.

Note 1: The Management of Funding clause of the funding agreement (clause 6) requires that an RDA Committee must write to the department if more than 20% of the funding for the financial year was unspent at the end of that financial year and the RDA Committee wishes to treat that unspent amount as funding for the following year. This refers to RDA program funding to support the Committee to achieve the outcomes as opposed to project, state/territory or other funding. Please identify the estimated unspent RDA program funding as a percentage of the year's total RDA program funding. Please note that any surplus funding that was carried forward from the previous financial year is not to be included in this calculation. The actual carry-forward is to be confirmed in the Annual Audited Accounts. The RDA Better Practice Guide provides advice on the process for approval of carry-forwards greater than 20%.

Certification:

Annual Budget certified as correct by:

Name of authorised person:
John D Anderson

Signature:

Date:
25 June 2025

Independent auditor's statement to accompany the Audited Annual Accounts:

I certify that the statement of receipts and expenditure are fair and true, and that funding any other contributions (if any) were held and expended by the RDA Committee in accordance with the 2021-25 Funding Agreement.

Name of auditor:

Auditor's company:

Signature:

Date: